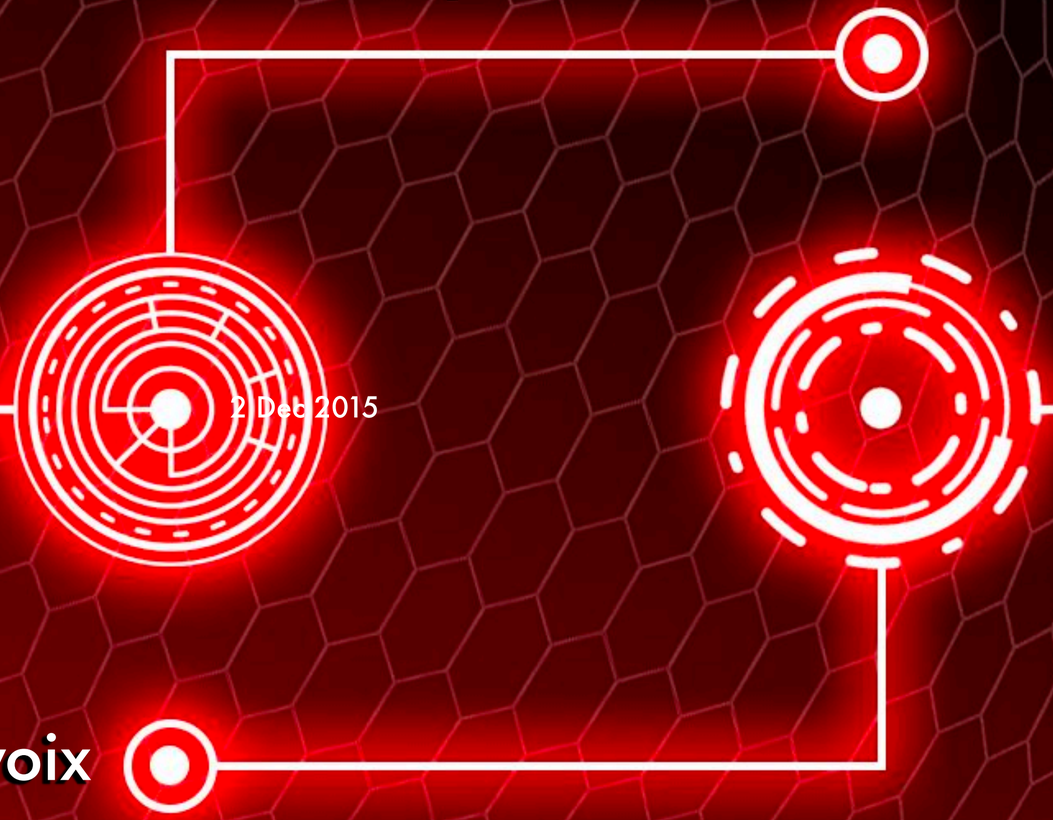
The Red Team Analysis Society

Strategic Foresight & Warning – Training Portfolio



Professional Programmes by Dr. Hélène Lavoix

Master anticipation. Strengthen decisions. Shape the future.

For over a decade, *The Red Team Analysis Society* and Dr Helene Lavoix have equipped professionals, analysts, and decision-makers to understand and anticipate complex global change.

Our rigorous, research-based training programmes combine strategic foresight, early warning, geopolitical expertise, and practical application to build genuine foresight and warning capability.

"We bring light where others see only uncertainty."

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Our Philosophy

From Understanding to Anticipation

In an age of accelerating uncertainty, foresight is not a luxury — it is a necessity.

The Red Team Analysis Society's training programmes are designed to help you and your organisation see beyond the noise, map complex dynamics, and make informed strategic choices before crises emerge.

Led by **Dr. Hélène Lavoix**, an international expert in strategic foresight and warning, our courses and individual tutoring bring together:

- **Rigorous methodology** grounded in academic research and operational practice.
- **Applied analysis**, translating theory into decision-ready insight.
- **A systems approach**, integrating all dimensions of the political and geopolitical context.

Our philosophy is simple: strategic foresight and early warning must be actionable. Each programme builds analytical mastery, structured thinking, and anticipatory capacity — skills essential for professionals responsible for navigating today's complex world.

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Overview of the Training Ecosystem

Three Complementary Paths to Build Foresight Capability

Path	For Whom	Focus	Format
Self-Paced Online Courses	Executives, analysts, researchers	Build solid methodological foundations in strategic foresight and warning.	Online
Private Executive Tutoring	Executives, senior analysts, doctoral researchers	Apply strategic foresight and warning directly to your decisions through one-on-one tutoring.	Live sessions with Dr. Lavoix
Custom Corporate Programmes	Institutions, public bodies, companies	Develop collective foresight and warning tailored to your mission and strategic challenges.	Online, on-site or blended

Each path is designed as part of a coherent learning ecosystem.
Participants can begin with self-paced courses, move on to organisational training, or work individually through executive tutoring.
Together, these options form a complete progression — from learning to mastery, from analysis to anticipatory action.

→ See next pages for details.

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Overview of the Training Ecosystem

Training Pathways and Course Availability

Available Courses	Custom-designed, Live Tutoring, Strategic Lab	Online training
Introduction to strategic foresight and warning, risk management	✔	Course 1
Analytical model, mapping an issue, identifying indicators	✔	Course 1
Using professional-grade software for strategic foresight and warning, risk management (free, open-source)	✔	Course 1 and Course 2
Using professional-grade software and cutting-edge analytical techniques to improve your model/graph (Advanced)	✔	
Mitigating biases	✔	Course 1 and Course 3
How to deal with a large amount of information	✔	Course 1 and Course 2
Master variable selection for scenarios	✔	Course 2
Scenario building and scenario analysis	✔	Course 2
Indicators for scenarios	✔	Course 2

Available Courses	Custom-designed, Live Tutoring, Strategic Lab	Online training
Probabilising scenarios	✔	Course 2
Scanning and monitoring for warning	✔	
Identify key policy options with your model	✔	
Create temporal dynamic models and graphs	✔	
Finding relevant information and quality of information for monitoring, scanning, warning	✔	
Design and process of strategic foresight and warning systems	✔	
Delivery of warning and scenarios	✔	Course 2
Other according to your needs	✔	

Our online courses form the methodological core of the Red Team Analysis Society's training ecosystem.
Additional advanced themes are available through custom-designed programmes and executive tutoring.

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Learn from a Leading Strategic Foresight and Early Warning Expert

Dr Helene Lavoix



"Dr. Lavoix doesn't just teach theory—she has spent decades applying these methodologies to real-world issues and crises"

She holds a PhD in international relations from the University of London, School of Oriental and African Studies (SOAS) and a MSc with distinction in international politics of Asia, SOAS, as well as a MFin (ISC Paris).

She has lived and worked in 24 countries. She is an experienced international lecturer and speaker.

She has almost 30 years practical experience in international relations, and specialised over 19 years in strategic foresight and early warning.

She is fully acquainted with the various specificities of Strategic Foresight and Early Warning and risk management, from analysis to the challenges met by officers through her past work as international coordinator for the Global Futures Forum and then as the President (CEO) of the Red Team Analysis Society.

She trains executives, officials and analysts with tailor-designed programs for public, corporate, and NGOs' clients.

Recent references include the Hashemite Kingdom of Jordan, the Ecole Supérieure des Forces de Sécurité Intérieure (ESFSI), the Pôle de Sécurité, and other general directorate of the Tunisian Ministry of Interior, the ENA Tunis Institute of leadership, part of EU projects via Civipol and Expertise France.

She has also taught at Master level at SciencesPo – Paris School of International Affairs (PSIA) and at the RSIS, Nanyang University in Singapore, Master in Strategic Studies.

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Selected References and Collaborations

Over the past 15 years, *The Red Team Analysis Society* and Dr. Hélène Lavoix have provided foresight and warning training expertise to institutions and organisations across Europe, the Middle East, and Asia.

France

- CIVIPOL
- Expertise France
- Sciences Po – Paris School of International Affairs (MSc in Security Studies)
- Heart Leadership University

Hashemite Kingdom of Jordan

(via CIVIPOL and Expertise France)

- Ministry of Interior
- National Center for Security and Crises Management
- General Intelligence Department (via CIVIPOL and Expertise France)

Tunisia

(via CIVIPOL and Expertise France)

- Ministry of Interior – École Supérieure des Forces de Sécurité Intérieure (ESFSI), Pôle de Sécurité, DG Ops
- École Nationale d'Administration (ENA) – Institute of Leadership

United Arab Emirates

- Rabdan Academy (Abu Dhabi)
- Emaar Group (Dubai)

Norway

- Norwegian Defence Intelligence School (NORDIS)

Switzerland

- ACAPS
- Geneva Centre for Security Policy (GCSP)

Belgium

- Royal Military Academy
- Vesalius College

Singapore

- S. Rajaratnam School of International Studies (RSIS) (MSc in Strategic Studies)
- Civil Service College of Singapore

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Self-Paced Online Courses

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Course 1 - Anticipate the Future: Build Your Strategic Model for Geopolitical Risk and Crisis

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Understand anticipation, identify drivers, and build your analytical map

This first course lays the groundwork for all foresight work.

You will learn to deconstruct complex geopolitical or strategic issues, reveal their underlying dynamics, and represent them visually through analytical graphs.

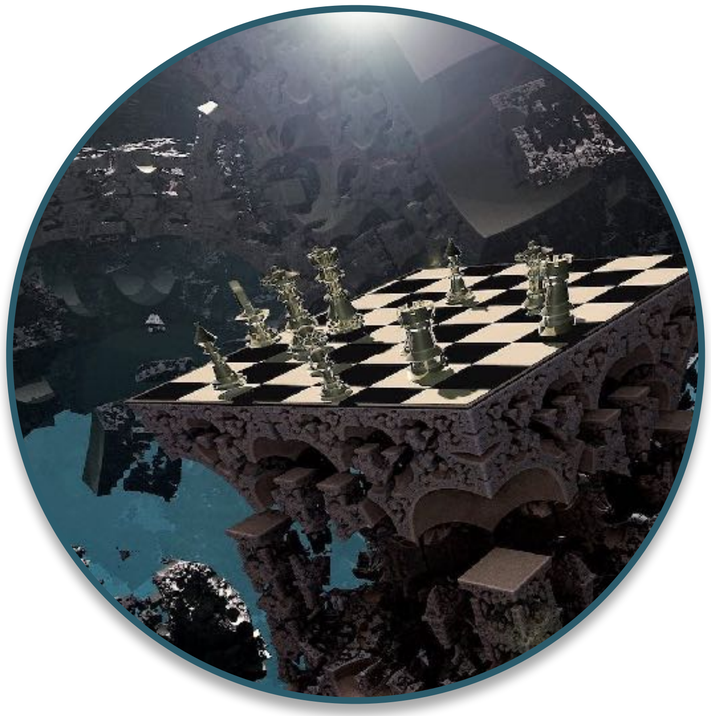
By the end of the course, you will be able to

- Identify and structure key factors and actors shaping a strategic issue.
- Map relationships and interdependencies in complex systems.
- Identify and mitigate analytical biases that lead to surprise
- Use professional software for dynamic political analysis
- Build the foundation for dynamic foresight models.

- **Level:** Intermediate
- **Expected length to completion:** 12 weeks
- 4 modules | 14 units
- 70+ hours of comprehensive learning
- 6 months access to all materials (up to 1 year)
- Certificate upon completion

→ Ideal preparation for the next course, Build Your Scenarios for Geopolitical Risk and Crisis.

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Course 2 - Anticipate the Future: Build Your Scenarios for Geopolitical Risk and Crisis

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Transform analytical insight into a set of coherent, possible futures

This advanced course guides you through the methodologies that underpin modern scenario-building.

You will learn how to select and combine variables, reduce complexity, and construct logically consistent sets of futures for decision support.

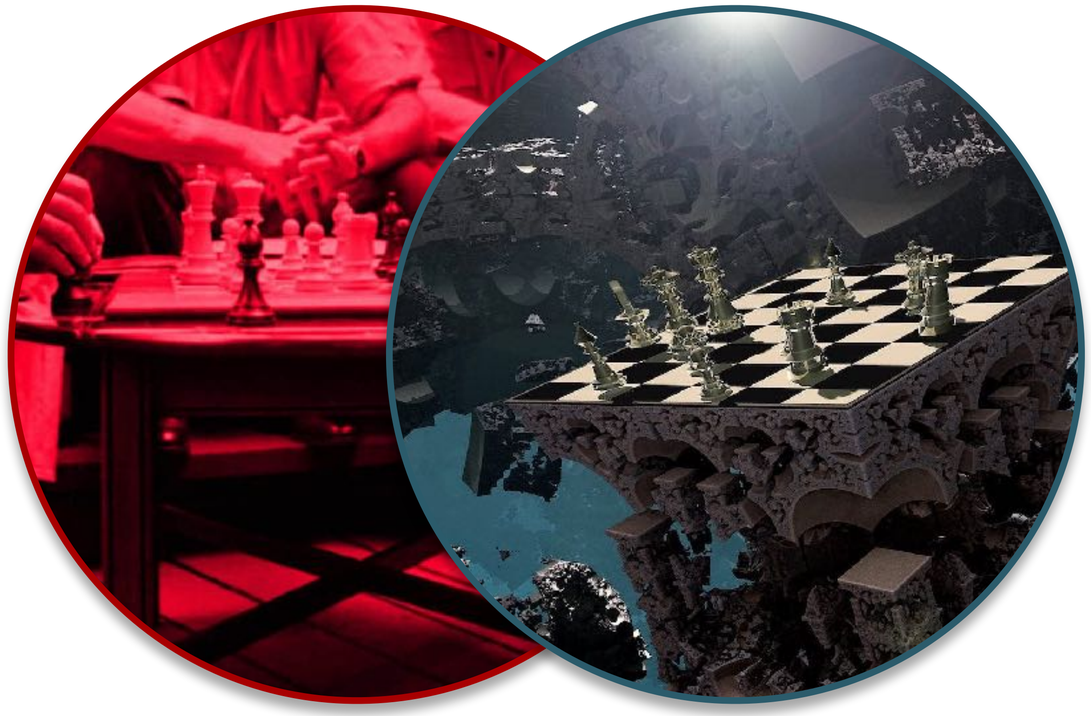
By the end of the course, you will be able to

- Build robust, actionable scenario sets for any strategic issue
- Use professional analytical software for variable selection
- Create probability-weighted scenario trees
- Design early warning indicators for each scenario
- Communicate scenarios effectively to senior leadership

- **Level:** Advanced
- **Expected length to completion:** 14 weeks
- 5 modules | 17 units
- 84+ hours of comprehensive learning
- 6 months access to all materials (up to 1 year)
- Certificate upon completion

→ Ideal preparation for the next course, Build Your Scenarios for Geopolitical Risk and Crisis.

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Bundle - Complete Strategic Foresight Mastery Courses 1 + 2

Access for 12 months (instead of 6 months per course)

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Course 3 - Mitigating Biases

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Transform analytical insight into a set of coherent, possible futures

This comprehensive course aims to help you improve your reflections, analyses, and thinking process and therefore your decisions through the practical identification and mitigation of biases.

The course covers the fundamental biases that impair our analyses and decisions (21+ biases of various types).

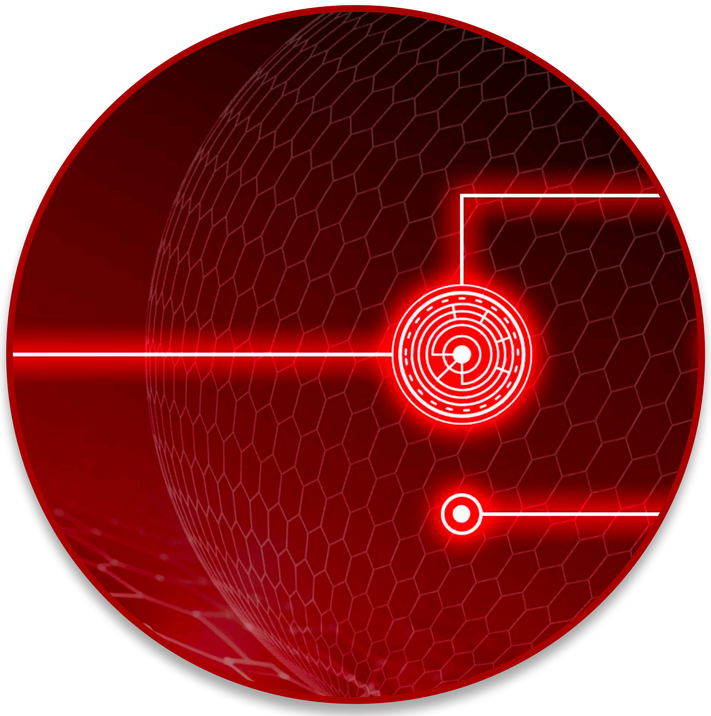
You will be able to practice through specific exercises and thanks to an action guide book.

- **Level:** All
- **Expected length to completion:** 2 weeks
- 6 sessions
- 3 months access to all materials
- Certificate upon completion

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Private Executive Tutoring

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Private Executive Tutoring
- with Online Courses

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Transform your learning into mastery

Go beyond self-paced study and experience the direct application of strategic foresight and early warning to your own challenges — with personalised guidance and expert validation from Dr Hélène Lavoix.

Whether individually or in a small group (up to 5 participants), each session brings the course material to life, ensuring you not only understand the methodology but also apply it directly to your strategic priorities.

How It Works

Flexible Format

One-to-one sessions or small group seminars via Zoom. Scheduling is adapted to your objectives — weekly, bi-weekly, or intensive blocks.

Integration with Courses

Participants follow the online modules at their own pace, then meet live with Dr Lavoix to deepen understanding, refine exercises, and work on their own project.

Tailored to You

Each programme evolves with your progress and availability. Even a light rhythm of two hours every two weeks provides structure, accountability, and motivation — turning commitment into real results.

Concrete Outputs

Depending on your selected course, you will develop a tangible strategic deliverable:

- **Course 1:** A Causal Knowledge Graph (CKG) of your issue — mapping the dynamics of your geopolitical or security concern.
- **Course 2:** A scenario tree and selected narratives built from your model, with indicators and probability assessments.

For those seeking deeper mastery, tutoring can extend to advanced topics such as early warning, dynamic temporal graphs, probability estimation, or policy application.

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Transform your learning into mastery

Strategic Deliverable Review & Validation

Expert feedback is central to mastery. Through the *Strategic Deliverable Review*, Dr Lavoix provides an in-depth analysis of your model or scenarios — testing assumptions, checking methodological rigour, and strengthening your conclusions.

This process includes offline expert review, annotated feedback, and a live validation session, guiding you through the iterative cycle that transforms a competent draft into a decision-ready strategic tool.

A Structured Path to Mastery

Phase 1 – Learn the Methodology: Self-paced study through online courses.

Phase 2 – Apply with Guidance: Live tutoring to contextualise and refine your project.

Phase 3 – Validate and Perfect: Iterative expert review and improvement of your models or scenarios.

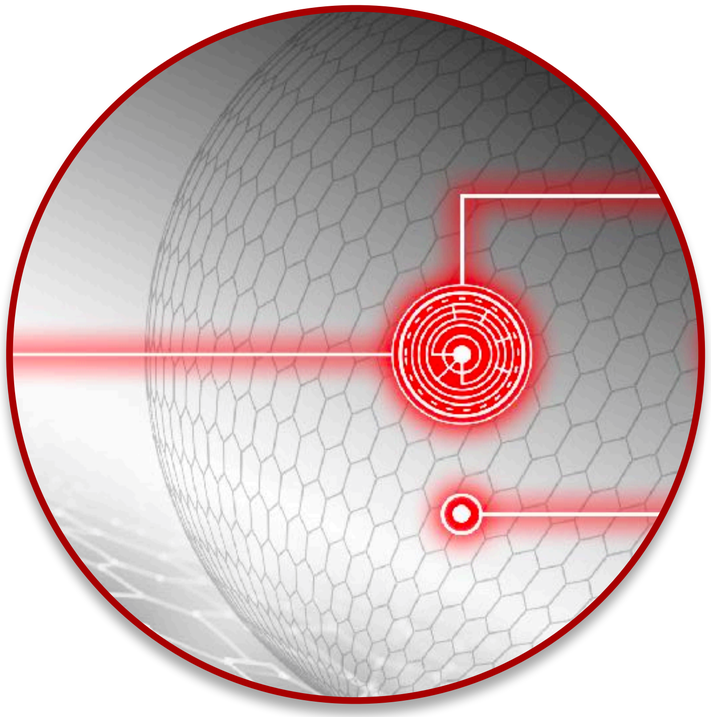
Who It is For

- Professionals and executives building foresight and warning expertise.
- Organisations training teams through concrete projects.
- Learners seeking structured, progressive, and expert-guided development.

Practical Information

Languages: English or French
Format: Live Zoom seminars (onsite possible for organisations)
Group Size: 1 – 5 participants
Duration: Flexible, according to objectives
Fees: Based on session length and number – See below and contact us for proposal.

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Executive Tutoring & Advisory – Tailored High-Level Guidance

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Strategic insight when it matters most

This track provides direct, personalised seminars and advisory sessions — no prior course required — for professionals and organisations tackling complex geopolitical and security challenges.

You bring your projects, questions, or draft products.
Dr Hélène Lavoix brings strategic foresight expertise, methodological rigour, and critical validation — entirely focused on your context and goals.

Confidential by Design

All discussions take place in a secure, confidential setting, allowing you to explore sensitive or high-stakes issues safely.

How It Works

Standalone & Flexible

Sessions are offered one-to-one or in small groups (up to 5 participants) and can range from a single strategic consultation to a series of seminars. Duration and rhythm are adapted to your needs.

Tailored to Your Level and Objectives

Whether you are developing early warning systems, refining scenarios, or assessing strategic risks, we start from your specific challenge — not from a fixed curriculum.

What We Offer

- **Methodological Support** – clarify frameworks, identify blind spots, stress-test tools.
- **Analytical Insight** – sharpen assessments of complex geopolitical and security issues.
- **Validation & Feedback** – strengthen your models, scenarios, or deliverables with expert review.
- **Confidentiality** – discretion and trust at the core of every exchange.
- **Flexibility** – adjust scope and intensity to match your project's pace.

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Strategic insight when it matters most

Why Choose This Track

- **Bespoke Focus** – every session is fully customised to your strategic needs.
- **Results-Oriented** – each discussion feeds directly into your decision-making process.
- **Confidential Partnering** – ideal for executives managing sensitive projects.
- **Agile Engagement** – from targeted insight to long-term capacity building.

Who It is For

- Senior professionals requiring immediate, high-level input.
- Organisations seeking confidential expertise to stress-test strategies or models.
- Individuals wanting direct foresight support without committing to a full course.

Practical Information

Languages: English or French
Format: Live Zoom seminars (onsite possible for organisations)
Group Size: 1 – 5 participants
Duration: Flexible, according to objectives
Fees: Based on session length and number – See below and contact us for proposal.

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Custom Corporate Program

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Bespoke Training for Strategic Impact

Tailored foresight for your organisation's challenges.

Our custom-designed programmes bring the full depth of strategic foresight and early warning to your institutional context. Each programme is built around your organisation's mission, strategic priorities, and operational needs — turning learning into actionable insight.

Whether your focus is supply security, organised crime, energy security, climate-related risks, or geopolitics, we design a curriculum that addresses your unique environment and objectives.

Built Around What Matters to You

Every programme starts with a collaborative diagnosis of your needs.

We then design a bespoke curriculum - combining modules and exercises - to ensure direct relevance to your strategic question. Examples include:

- Understanding and anticipating **transnational security threats** such as narco-trafficking or terrorism.
- Building strategic foresight capacity for **energy or resource security** (e.g. uranium, rare earths).
- Developing early warning systems for migration, instability, or political crises.
- Integrating foresight and risk management into policy design and institutional processes.

A Fully Customisable Experience

- **Adapted Content** – selected relevant modules from our portfolio: mapping, scenarios, indicators, probabilisation, or bias mitigation.
- **Applied Learning** – participants work on your organisation's concrete issues and produce deliverables ready for decision-making (according to time spent).
- **Flexible Format** – combine live seminars and executive tutoring sessions according to your goals and schedule.
- **Confidential & Contextual** – content and examples are adapted to your sector's realities while preserving confidentiality.

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Bespoke Training for Strategic Impact

Your Outcomes

- A shared understanding of your issue's dynamics.
- A validated analytical model (Causal Knowledge Graph) and/or scenario set.
- Teams trained in rigorous foresight methodology applicable across domains.
- A process and capacity for ongoing foresight and warning.

Who It is For

- **Governmental and international institutions** strengthening foresight and warning capabilities.
- **Corporate teams and analysts** managing geopolitical, supply-chain, or security risks.
- **Research and policy units** developing scenario-based planning tools.

Practical Information

Languages: English or French

Format: Live or hybrid (combining online courses, seminars, and workshops)

Group Size: 1 – 5 participants

Duration: Tailored to objectives (from short intensives to multi-week programmes)

Fees: Based on training design, duration, and group size – contact us for a detailed proposal.

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Pricing and Registration

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Our training and executive tutoring programmes are designed for professionals and organisations facing complex, high-stakes challenges.

Each service has its own structure and level of personalisation — from individual self-paced courses to bespoke strategic programmes.
All options can be combined, allowing you to build a tailored path that meets your objectives, resources, and time constraints.

Considering the specificity of each programme we build, please contact us to discuss your objectives and receive a detailed proposal.

The following pages outline our pricing model for online courses and the options available for custom and tutoring executive programmes.

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Self-Paced Online Courses - Pricing

Our self-paced online courses provide the full methodological foundation of strategic foresight and early warning.

Each course includes video lectures, practical exercises, and access to key resources through our secure online platform.

You can register for individual courses or opt for the full bundle to gain comprehensive mastery of the analytical and scenario-building processes.
Completion provides lifelong analytical tools that can be applied immediately to your work.

For institutional enrolments, group discounts and blended formats (with live sessions) can be arranged. Contact us for details: contact@redanalysis.org

Self-Paced Online Courses				
Prices as of 2 December 2025	Course 1 - Geopolitical Risk and Crisis Anticipation: Analytical Model	Course 2 - Geopolitical Risk and Crisis Anticipation: Scenario-building	Bundle: Course 1 + Course 2	Course 3 - Mitigating Biases
Online platform available for	6 months	6 months	1 year	3 months
Expected time to completion	12 weeks	14 weeks		2 weeks
Prices BtoB ex.VAT / HT	€2.500	€2.500	€3.750 (instead of €5.000)	€490
Prices BtoC incl.VAT/TTC 20%	€3.000	€3.000	€4.500 (instead of €6.000)	€588
Bonus Advantages	10% discount on Course 2 10 % discount on our Platinum Membership Plan.	10% discount on Course 1 and 3 10 % discount on our Platinum Membership Plan	10 % discount on our Platinum Membership Plan	

VAT rates apply and vary according to your status and location.

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Custom Corporate Program and Executive Tutoring - Pricing

Our custom programmes are built around your organisation's priorities and foresight needs.

Each programme is designed jointly with you, integrating the most relevant components of our courses, tutoring, and applied research expertise.

Because each programme is fully tailored — from duration and format to case studies and coaching — fees are established after an initial consultation.

Contact us to discuss your objectives and receive a detailed proposal.

contact@redanalysis.org

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Registration, enrolment and payment

Our registration process is designed for both individual participants and institutional clients, ensuring flexibility and security.

Self-Paced Online Courses - Payment by Credit Card via our website

Payment is made securely by credit card via our website, through the Stripe payment gateway.
We do not store any credit card information on our website.
Registration and access to the programme are confirmed once full payment is received.

For Organisations (corporate and third sector)

Self-Paced Online Courses

Payment can be made upon reception of invoice via bank transfer.
When purchasing self-paced online courses, the organisation should provide *The Red Team Analysis Society* with the email address(es) of the staff to be registered (the trainees), allowing us to create their accounts.
These email addresses will serve as login credentials.

Once payment is received, trainees are manually enrolled and will receive access instructions directly.
Payment of the invoice implies acceptance of RTAS General Terms and Conditions, of the course terms and conditions, including usage of the website and respect of copyrights: https://www.redanalysis.org/terms-and-conditions-2-1/

Tutoring and Custom-training

Payment is due upon reception of invoice, as agreed during the contracting process.
The start of the training or advisory engagement is conditional upon payment according to the agreed schedule.

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Contact Us

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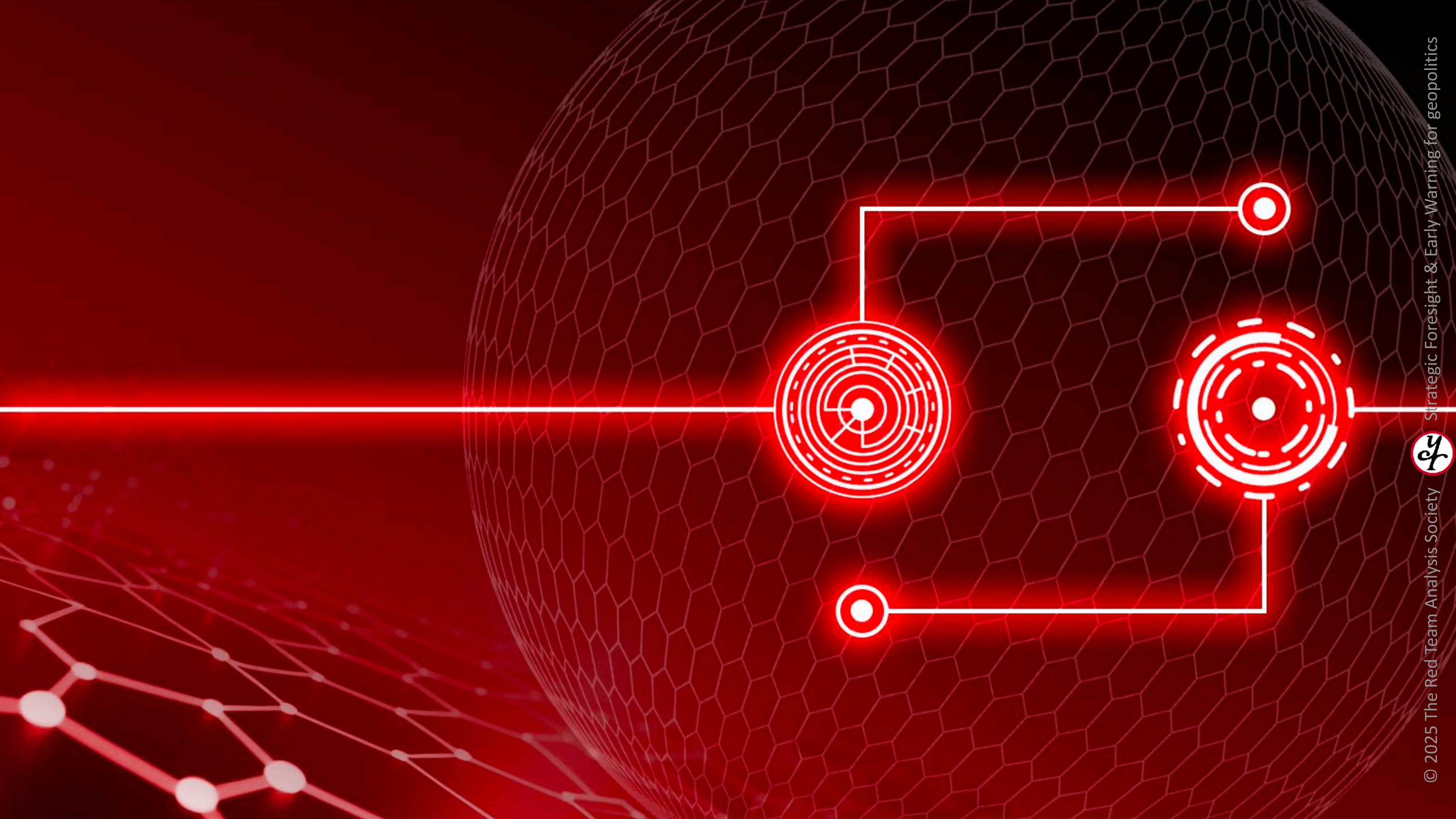
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The future is not chaos — it is a system waiting to be understood.

By learning to read its patterns, we transform uncertainty into foresight and anticipation into strength.

Each model, each scenario, each reflection we build is a step toward bringing light into complexity — so that those who must decide can do so with clarity, purpose, and wisdom.

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